MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITIONS AND RESULTS OF OPERATIONS

Three months ended March 31, 2026

This Management's Discussion and Analysis of Financial Conditions and Results of Operations ("MD&A") of Fortune Minerals Limited ("Fortune" or the "Company") is dated May 15, 2026 and should be read in conjunction with the unaudited interim condensed consolidated financial statements and the notes thereto for the three months ended March 31, 2026 and with the annual audited consolidated financial statements and the notes thereto for the year ended December 31, 2025,prepared in accordance with International Financial Reporting Standards ("IFRS"). This discussion contains certain forward-looking information and is expressly qualified by the cautionary statement at the end of this MD&A. All dollar amounts are presented in Canadian dollars unless indicated otherwise. Unless the context otherwise requires, the terms "Fortune" and "the Company" where used herein refer to Fortune Minerals Limited and its subsidiaries on a consolidated basis.

SUMMARY OF QUARTERLY RESULTS

The following table provides selected consolidated financial information that is derived from the unaudited interim condensed consolidated financial statements and audited consolidated financial statements of the Company. The amounts represent the three-month periods ended:

	2026	2025				2024		
	Mar-31	**Dec-31**	**Sep-30**	**Jun-30**	**Mar-31**	**Dec-31**	**Sep-30**	**Jun-30**
Revenue and Other Income	(40,105)	49,879	(16,911)	64,150	15,131	48,624	1,994	99,870
Net loss	(2,162,123)	(750,863)	(1,027,838)	(1,772,701)	(973,244)	(1,619,313)	(301,130)	(1,064,676)
Basic and fully diluted loss per common share[1]	—	—	—	(0.01)	—	—	—	—

Notes:
(1) The sum of quarterly income (loss) per common share for any given period may not equal the year-to-date amount due to rounding

Revenue and other income fluctuates from quarter to quarter depending on the interest earned on outstanding cash balances, and in 2026, a decrease was recognized due to foreign exchange losses offset by interest earned on cash and cash equivalents. Net loss from quarter to quarter fluctuates based on the level of work done in each quarter.

Fortune has undertaken the following activities during the three months ended March 31, 2026 in support of corporate financing initiatives and the advancement of engineering and permitting for its wholly-owned, vertically integrated NICO cobalt-gold-bismuth-copper Critical Minerals project in Canada ("NICO Project"). The NICO Project consists of a planned open pit and underground mine and concentrator ("NICO Mine") in the Northwest Territories ("NWT") and a related hydrometallurgical processing facility ("Hydromet Facility") that the Company plans to construct in Lamont County. The Hydromet Facility in Alberta will process concentrates from the NICO Mine, and other feed sources, to value added products, including cobalt sulphate, gold doré, bismuth ingots and oxide and copper cement:

- Fortune continued its hydrometallurgical process optimization test work validation at SGS Canada Ltd. ("SGS");
- Cobalt hydrometallurgical test work is nearing completion at SGS with recent work verifying the removal of manganese from the cobalt solution, followed by solvent extraction purification, evaporation and crystallization of a high purity cobalt sulphate heptahydrate product for the rechargeable battery industry;
- Worley Canada Services Ltd. ("Worley") advanced the preparation of an updated Feasibility Study for the NICO Project and work is nearing completion for the facilities in the NWT;
- Worley is also advancing the work for the Hydromet Facility with completion of the mass and water balance model in SysCad and process flow diagrams, and current work focused on the plant layout, equipment sizing, piping, electrical and instrument diagrams, mechanical and capital and operating costs in progress;
- P&E Mining Engineering Consultants Inc. ("P&E") was retained to update the Geological Block Model, Mineral Resource and Mineral Reserve estimates for the NICO Deposit and prepare a new mine plan and production schedule all of which were completed,

- P&E is now completing vendor quotes and a waste rock production model for the redesign of the Co-Disposal Facility;
- Worley has completed environmental baseline studies for the Hydromet Facility and is waiting for site specific data from the engineering work in order to prepare an air quality dispersion model needed for its environmental assessment exemption application;
- WSP Canada Inc. is supporting Fortune with the NWT water license and land Use Permit renewals, and also assisting the Company with preparation of management plans for construction and operation of the NICO Mine;
- WSP also supported the NICO Project Access Road (NPAR) water license and land use permit applications and the water license and land use permits for the NPAR have now been received;
- The Company is continuing to work with Rio Tinto on its process collaboration whereby Fortune would treat intermediates produced from Kennecott smelter wastes in Utah for processing to saleable metal products at the Alberta Hydromet Facility and augment NICO Project bismuth and cobalt production;
- Fortune is also engaged with various municipal, territorial, provincial and federal governments to attract political and financial support for the vertically integrated NICO Project and strengthen domestic supply chains for Critical Minerals needed in new technologies and defense, including forming a joint venture with the Tlicho indigenous government to receive federal support for the Company's planned NPAR;
- Fortune also responded to a U.S. Department of War Request for Project Proposal for a domestic supply of bismuth; and
- The Company has signed an agreement with SECURE Waste Infrastructure Corp. to provide waste disposal solutions for the Company's planned Hydromet Facility.

Subsequent to March 31, 2026, on April 30, 2026, the Company entered into a new convertible security funding agreement with Lind Global Fund III, LP ("Lind LP") to draw down $10,000,000 in exchange for the issuance of a convertible security (the "Convertible Security") with a face value of $11,800,000. The Convertible Security is due two years from the date of issuance and is secured by a lien against the Company's mining assets. The proceeds from the Convertible Security were used primarily to repay the principal amount of the debts maturing on April 30, 2026, with the balance to provide the Company with additional working capital. The accrued interest on the debts maturing on April 30, 2026 were settled through the issuance of 35,840,170 common shares of the Company.

Fortune continues to review the NICO Mineral Resource model, engineering, mining, and execution plans for the NICO Project to assess various opportunities to mitigate capital and operating cost escalation and accelerate processing of higher margin ores to improve project economics.

OVERVIEW

Fortune's vision is to become a leading developer, miner, processer and refiner of Critical Minerals needed for the energy transition, new technologies and defense, together with gold and other co-products contained in the Company's mineral deposits. Supporting this vision is Fortune's mission to profitably produce Critical Minerals and precious metals to meet the needs of our customers and partners, and to attract and develop an exceptional team of people motivated to acquire, explore, develop, mine, process minerals and reclaim resource properties in a safe and responsible manner. The Company's most significant asset is the NICO Project and the Company has spent approximately $150 million advancing this in-house mineral discovery to a near construction-ready development asset.

The Canadian and U.S. governments have signed a Joint Action Plan on Critical Mineral Collaboration to enable more North American production of Critical Minerals. Minerals considered critical have important industrial and defense applications, cannot be easily substituted by other minerals, and their supply chains are vulnerable to disruption from geopolitical risks such as geographic concentration of production, sourcing in jurisdictions that are politically unstable or unfriendly to western democracies or, have Environmental, Social and Governance ("ESG") issues that are not aligned with western standards or values. Cobalt, bismuth and copper are identified as Critical Minerals by the U.S., European Union ("E.U.") and Canadian governments.

The Governments of Canada and the United States of America ("U.S.") have continued to signal policy and funding support for domestic Critical Minerals supply chains through various programs and initiatives. Fortune is pursuing available federal, U.S. and provincial contribution funding and other mechanisms to advance domestic processing capacity and improve supply chain resilience. The Company's disclosures about government programs are based on publicly announced measures and do not assume outcomes that are outside management's control or not yet awarded.

NICO Project

Fortune continues to advance its wholly-owned NICO Project and the Company's business activities have been focused on certain priority critical path activities required to complete additional test work optimization validation, engineering and permitting for the planned development and identify future sources of development capital. The NICO Project comprises a proposed open pit and underground mine and concentrator in the NWT, with a dedicated Hydromet Facility that would be constructed in Lamont County, Alberta where concentrates from the mine, and other feed sources, would be processed to value-added products. The Alberta site is brownfield and has the requisite planning approvals in place for industrial operations as well as 42,000 square feet of serviced shops and buildings adjacent to the Canadian National railway to materially reduce capital costs for the planned development.

In 2014, a Feasibility Study (the "2014 Feasibility Study") assessing the economics for the NICO Project prepared by Micon International Limited ("Micon") and is summarized in a Technical Report, dated May 5, 2014 and entitled "*Technical Report on the Feasibility Study for the NICO Gold-Cobalt-Bismuth-Copper Project, Northwest Territories, Canada*" (the "Technical Report") and a summary is filed on the SEDAR+ website. Fortune has identified a number of opportunities to optimize the NICO Project to produce a more financially robust project and these are being included in the new Feasibility Study led by Worley, and including P&E, Micon and WSP. They include:

- A new Mineral Resource model has been developed by P&E with more constrained mineralization wireframe boundaries to reduce internal and external modeling dilution and better differentiate higher grade resource blocks for earlier processing;
- The new model also identified additional high-grade drill intercepts that were not included in the previous Mineral Resource estimates and the ore zones were extended to surface where the deposit is known to outcrop, reducing near-surface waste rock stripping;
- A new Mine Plan and Production Schedule have been prepared by P&E, based on the new Mineral Resource model with a focus on earlier processing of high margin ores, additional high-grade underground ore mining, and a stockpiling strategy to defer processing lower margin ores;
- The Company has reviewed its equipment selection and has prepared tradeoff studies with Worley to replace equipment in some production circuits to save energy, construction and equipment costs and increase metal recoveries and efficiencies;
- The Tlicho Highway in the NWT, will enable the Company to eliminate redundant facilities associated with winter road construction and accelerate the construction schedule;
- The Type B water license and Type A land use permit for the NPAR have been received;
- A new rail terminal in Enterprise, NWT has been purchased by Cango Rail Terminals and will reduce trucking costs by by-passing Hay River;
- The new brownfield Hydromet Facility site in Lamont County, Alberta has buildings and equipment to reduce capital costs and its proximity to the human resources, reagents and services already in place for the petrochemicals industry will help reduce capital and operating costs; and
- Test work has validated several process optimizations to help mitigate capital and operating cost escalation.

Fortune has experienced personnel focused on advancing the NICO Project towards commercial production, while also minimizing the risks associated with its planned development. Fortune is committed to developing the NICO Project in a socially and environmentally responsible manner. Fortune continues to work with a number of private sector companies and potential strategic partners interested in the Critical Minerals and/or the gold contained in the NICO Project and potential investment. The Company is also engaged with the Canadian and U.S. governments to access pools of capital available for Critical Minerals development related to enabling infrastructure, process innovation, Indigenous participation and construction as well as supply chain resilience and security.

The increasing demand for lithium-ion batteries needed to store energy in EV's, portable electronics and stationary storage cells, together with government concerns over the reliability of the current supply chains for Critical Minerals are expected to support strong prices needed to enable the successful development of the NICO Project. Bismuth consumption is also increasing in the automotive glass and steel coatings, low melting temperature and dimensionally stable alloys, paints and pigments, pharmaceuticals and as a non-toxic and environmentally safe replacement for lead in metal alloys. New applications for bismuth also include alloys for plugging decommissioned oil and gas wells to prevent greenhouse gas leakage, blowouts and subsurface water contamination, manganese-bismuth magnets, radiation shielding, semiconductors, highspeed-low thermal conductivity electrical solders and electrical interconnects, rocket and missile fuel propellants and other weapons systems.

The NICO Project will also produce a highly liquid and countercyclical gold co-product to help mitigate Critical Mineral price volatility, and copper cement as a minor by-product. Fortune will be able to demonstrate supply chain transparency and custody control of its metals from ores through to the production of value-added products and help mitigate the risks from geographic concentration of supply in the Democratic Republic of the Congo and China.

RESULTS OF OPERATIONS

Summary

The Company's net loss for the three months ended March 31, 2026 was $2,162,123 or $Nil per common share, compared to a net loss of $973,244 or $Nil per common share for the three months ended March 31, 2025. The change year over year is primarily due to an increase in exploration and evaluation expenditures.

Revenue and Other Income

Revenue and other income for the three months ended March 31, 2026 was negative $40,105 compared to $15,131 for the same period in the prior year. The decrease is primarily the result of fluctuations related to foreign exchange on cash and cash equivalents in the current year.

Expenses

Expenses, excluding gain on modification of debt, change in fair value of convertible security and amortization of deferred day one loss of convertible security, increased to $1,822,928 for the three months ended March 31, 2026 compared to $534,782 for the same period in the prior year.

The increase year over year is primarily attributable to an increase in exploration and evaluation expenditures and interest expense, offset by a decrease in general and administrative expenses.

The change in fair value of convertible security and amortization of deferred day one loss of convertible security relates to the change in value from the valuation prepared at March 31, 2026, and recognition of the deferred loss for the period. The gain on modification of debt relates to the extension of current debt during the period.

Deferred Taxes

The Company has not recognized a net deferred income tax recovery or provision for the three months ended March 31, 2026 During the three months ended March 31, 2026, recognition of $573,000 from the estimated tax loss was offset by a tax provision of (i) $9,000 for non-deductible stock-based compensation and other expenses; and, (ii) $564,000 for a loss carryforward not recognized.

During the same period in 2025, recognition of (i) $258,000 from the estimated tax loss; and (ii) $32,000 for non-deductible stock-based compensation and other expenses resulted in a tax recovery which was offset by a tax provision of (i) $290,000 for a loss carryforward not recognized.

A valuation allowance of $146,762,000 has been recognized related to the uncertainty of realizing the benefit of deferred income tax assets in future years.

Cash Flow

Cash used in operating activities during the three months ended March 31, 2026 was $774,699 compared to cash used of $182,720 for the same period in 2025. The increase in use of cash in operating activities year over year is mainly attributed to exploration and evaluation expenditures as discussed above in "Expenses" offset by proceeds received and receivable from government grants.

Cash used in investing activities was $1,687 for the three months ended March 31, 2026 compared to $300,000 for the same period in 2025. This decrease is related primarily to no option payments made in 2026 as the Hydromet Facility was purchased in December 2025.

Cash provided by financing activities for the three months ended March 31, 2026 was $55,000 compared to cash used of $16,500 for the three months ended March 31, 2025. The increase year over year is primarily a result of proceeds received on the exercise of stock options in the current period.

LIQUIDITY AND CAPITAL RESOURCES

As at March 31, 2026, Fortune had cash and cash equivalents of $1,536,065 and negative working capital of $16,983,518 compared to $1,093,109 and negative working capital of $13,917,803, respectively, for the same period in the prior year. The change in negative working capital is a result of debt that was repaid on April 30, 2026 and a mortgage that is due on demand, the issuance of convertible securities and deferred government awards and contribution funding.

The Company regularly reviews its planned activities relative to available funding and prioritizes activities based on what is required to complete critical path activities and budgets accordingly. The Company invests its surplus cash in low risk, liquid investments, which typically have low yields but hold their value during times of market uncertainty. With its existing working capital, the Company will require additional financing to conduct certain critical path activities for 2026 and to repay its outstanding debt. The NICO Project will also require further funding to maintain its operations and advance the project through to production. The Company has historically been successful in financing its activities, however, there are no assurances that it will be successful in raising future funds required, especially considering the impacts inflation, increasing interest rates, and the Russia/Ukraine conflict could have on the global financial markets as a whole. Management is continuously pursuing and considering various financing opportunities.

On April 30, 2026, the Company drew down an additional $10,000,000 (the "Fourth Tranche") from its Convertible Security with Lind LP. The Fourth Tranche has a face value of $11,800,000. The Fourth Tranche is due two years from the date of issuance and matures on April 30, 2028. The Fourth Tranche is secured by a lien against the Company's assets and has an implied interest of 9% per annum. The Fourth Tranche includes covenants typical and customary for secured convertible securities of this nature. In relation to the Fourth Tranche, the Company issued 28,801,843 common share purchase warrants at an exercise price of $0.22568 for a term of 60 months from the date of issuance. The Fourth Tranche can be converted to common shares of the Company at a rate of no more than 1/24th of the face value of the Convertible Security in any given month and at a price per share equal to 85% of the volume weighted average price ["VWAP"] per share for the five consecutive trading days immediately prior to the conversion date. Lind LP shall have the right at any time to increase the conversion limit to up to $1,000,000 per month, providing that increased amount does not exceed 20% of the aggregate trading volume of the shares for the immediately preceding 20 days. The Company has the right to buy-back the outstanding face value of the Convertible Security at any time following the closing date of the Fourth Tranche for an amount equal to 100%, if the company buys back the full amount outstanding. If the Company elects to exercise its buy-back rights, Lind LP would have the option to convert up to 33% of such face value to common shares of the Company at a price per share that is equal to 85% of the VWAP for the five consecutive days immediately prior. The proceeds from the Convertible Security were used primarily to repay the principal amount of the debts maturing on April 30, 2026 (being $8,258,651), with the accrued interest (being $3,584,017) settled through the issuance of 35,840,170 commons shares of the Company. The balance of the proceeds from the Convertible Security will provide additional working capital.

The following is a summary of contractual obligations for the next five years and thereafter:

Contractual Obligations	***Payments Due by Year***				
	Total	***Less than 1 year***	***1-3 years***	***4-5 years***	***After 5 years***
Accounts payable and accrued liabilities	**$ 1,025,885**	$ 1,025,885	$ —	$ —	$ —
Lease liability	**95,480**	67,155	28,325	—	—
Current debts[1]	**12,058,651**	12,058,651	—	—	—
Interest on debt[2]	**3,905,117**	3,905,117	—	—	—
Provision for environmental rehabilitation	**167,569**	—	—	—	167,569
Convertible security	**1,568,050**	1,568,050	—	—	—
Total Contractual Obligations	**$18,820,752**	**$18,624,858**	**$28,325**	**$ —**	**$167,569**

[1] On April 30, 2026, $8,258,651of current debt was repaid with proceeds of the Fourth Tranche of Convertible Security.
[2] On April 30, 2026, $3,584,017 of accrued interest was settled through the issuance of 35,840,170 common shares of the Company.

The current debts represent a debenture in the principal amount of $5,298,651 held by a previous secured creditor of the Company, a $2,750,000 secured loan, a $250,000 secured loan, the latter of which only $210,000 has been drawn, and a $3,800,000 mortgage. The debenture has an aggregate principal amount of $5,298,651, matures on April 30, 2026, bears interest at a rate of 10% per annum, compounded monthly in arrears, and is secured by all of the assets of the Company, including the NICO Project. The Loan and Security Agreement ("Loan") for $2,750,000, matures on April 30, 2026, bears interest at 9% per annum, compounding annually, and both principal and interest are payable at maturity. The Loan is secured by the mining leases for NICO. The second secured loan ("Loan 2") for $210,000, matures on April 30, 2026, bears interest at 9% per annum, compounding annually, and both principal and interest are payable at maturity. Loan 2 is also secured by the mining leases. The mortgage in the principal amount of $3,800,000, bears interest at 8.45% per annum, compounding monthly. Interest only payments will be made for the first 24 months and blended principal and interest payments thereafter. The mortgage has a term of 5 years, and is due on demand. The Mortgage is secured by the property purchased in Lamont County in December 2025. The convertible security represents two tranches with a total face value of $5,664,000. The first tranche has a face value of $1,890,000, and has been fully converted with $1,890,000 having been converted into common shares of the Company as of March 31, 2026. The second tranche has a face value of $3,774,000, of which $2,205,950 has been converted into common shares of the Company as of March 31, 2026. The outstanding convertible securities are secured by a lien against the Company's assets and have an implied interest of 10% per annum. The second tranche matures on July 29, 2027.

The Loans, debentures and mortgage balances have been recorded in the consolidated financial statements at their net present value using an effective interest rate of 12%, 14.5%, 14.5%, and 12.4%, respectively.

In addition to contractual obligations noted, non-discretionary budget commitments required to keep current mining leases for NICO in good standing consist of annual payments of $25,690 plus an additional $2,350 for water licenses.

The Company's current environmental reclamation obligations as defined by government regulators are fully secured by cash held in accounts with a large Canadian financial institution for NICO and Arctos. Additional financing is required to construct mine infrastructure and processing facilities and to acquire additional equipment for the NICO Project. Potential sources for future funding include but are not limited to equity financing, project financing, off-take and royalty agreements, additional strategic partnerships, mergers and acquisitions. The Company continues to evaluate its alternatives with a view to executing a financing plan suitable to fund its transformation into a producer and minimize potential dilution to shareholders.

OUTLOOK

The Company's principal objective is to achieve successful financing and development of the NICO Project. The Company's activities in pursuit of its objectives are subject to many risks as discussed under the heading "Risks and

Uncertainties" section in the MD&A for the year ended December 31, 2025 filed on SEDAR+. The most significant risk to meeting its objectives for the NICO Project continues to be the ability to finance the construction costs for the project. Additional risks include securing the requisite permits for construction and operations of the recently purchased Hydromet Facility. A significant risk to the NICO Project was removed with the completion of the Tlicho Highway to Whati, which opened to the public on November 30, 2021. In addition, the Company has completed an Access Agreement with the Tlicho Government that sets out the terms and conditions for the construction of a spur road to the mine. Other risks are primarily from external parties such as government regulators, First Nations and investors who have significant influence over the outcome of the Company's efforts and external factors such as commodity prices, economic conditions and the financial markets. Accordingly, management has sought and continues to seek ways to address risks in its business model and has developed appropriate strategies to move forward by focusing expenditures on critical path activities in a socially and environmentally responsible manner.

Major milestones to achieve on the path forward for the development of the NICO Project include:

- completion of various strategies to mitigate capital and operating cost escalation for the vertically integrated NICO Project and make it more financially robust;
- engaging with local governments and communities around the Hydromet Facility site and securing the permits required for its construction and operation;
- updating the engineering and incorporate identified optimizations to the 2014 Feasibility Study based on current estimates of costs and commodity prices to support a more financially robust project;
- completing the updated Feasibility Study by Worley and other companies to support project financing and construction;
- continuing engagement with governments in Canada and the U.S for financial support for the NICO Project development;
- continuing with the programs required to meet water license pre-construction requirements for the NICO Mine site;
- completing the process to renew the water licence and land use permit for the NICO Mine;
- advancing the negotiations and completing a Participation Agreement with the Tlicho Government;
- identifying and engaging strategic partners to support the financing and development for the NICO Project;
- arranging the project financing and potential transactions to finance the NICO Project; and,
- continuing engineering and procurement activities.

In the three months ended March 31, 2026, Fortune continued its dialogue with potential strategic partners and advanced the metallurgical test work programs, engineering and permitting activities planned pursuant to its contribution funding from various government entities.

The Company has made significant progress towards achieving its milestones through the federal and Tlicho Government approvals for the NICO mine and concentrator environmental assessment, and the renewals for the land use permit and Type A water license for the NICO Mine site. The Company currently holds a land use permit for exploration and renews its other permits as required.

Activities undertaken during 2026 towards achieving the next major milestones for the NICO Project will remain the Company's focus through 2026. As it pursues this objective, the Company will strive to prudently manage capital resources and mitigate risks.

TRANSACTIONS WITH RELATED PARTIES

During the three months ended March 31, 2026, the Company paid key management personnel, including officers, directors, or their related entities, an aggregate of $186,765 for salaries and benefits and consulting and/or management services when compared to $108,125 for the prior year. At March 31, 2026, $57,448 was owing to these related parties for services received during the period when compared to $38,377 at March 31, 2025.

The following table summarizes the amounts paid and payable to related parties and the nature of the payments as at March 31, 2026:

Party [1]	Relationship	Business Purpose of Transaction				Total	
		Salaries and Benefits [5]		Consulting Services			
		Paid	Payable	Paid	Payable	Paid/Awarded	Payable
Goad, Robin [2]	President & CEO, Director	$ 1,102	$ -	$ 54,228	$ 19,615	$ 55,330	$ 19,615
Massola, David [3]	VP Business Development	2,428	-	46,000	11,000	48,428	11,000
Naik, Mahendra	Director	2,252	-	-	-	2,252	-
Penney, Patricia	Interim CFO	39,506	8,308	-	-	39,506	8,308
Schryer, Richard [4]	VP Environmental & Regulatory Affairs	2,249	-	39,000	18,525	41,249	18,525
Total		$ 47,537	$ 8,308	$ 139,228	$ 49,140	$ 186,765	$ 57,448

[1] No amounts were paid or payable for the three months ended March 31, 2026 for David Knight, Glen Koropchuk, John McVey, David Ramsay and Edward Yurkowski.
[2] Robin Goad is engaged to provide services of President and Chief Executive Officer of the Company pursuant to an independent consultant agreement and does not receive additional compensation for his services as a director.
[3] David Massola is engaged to provide services of VP Business Devlopment of the Company pursuant to an independent consultant
[4] Richard Schryer is engaged to provide services of VP Environmental & Regulatory Affairs of the Company pursuant to an independent consultant agreement.
[5] Salaries and benefits include a base salary plus benefits that are basic in nature, require participants to contribute to the premium costs and includes certain co-pay requirements.

CRITICAL ACCOUNTING ESTIMATES

Mineral Reserve and Mineral Resource estimates are not precise and also depend on statistical inferences drawn from drilling and other data, which may prove to be unreliable. Future production could differ from mineral resource estimates for the following reasons:

- mineralization or formation could be different from those predicted by drilling, sampling and similar tests;
- the grade of mineral resources may vary from time to time and there can be no assurance that any particular level of recovery can be achieved from the mineral resources; and
- declines in the market prices of contained minerals may render the mining of some or all of the Company's mineral resources uneconomic.

FINANCIAL INSTRUMENTS

As at the date hereof, the Company's financial instruments consist of: cash and cash equivalents, reclamation security deposits, and accounts receivable which are financial assets designated as financial assets at amortized cost, measured initially at fair value and subsequently on the basis of amortized cost using the effective interest rate method; accounts payable and accrued liabilities, lease liability and current debt, which are financial liabilities designated as financial liabilities at amortized cost, measured initially at fair value and subsequently on the basis of amortized cost using the effective interest rate method and convertible security designated as financial liabilities at fair value through profit or loss, measured at fair value and revalued at each reporting period. It is management's opinion that the Company is not exposed to significant interest or credit risks arising from these financial instruments.

During the three months ended March 31, 2026 and 2025, profit and losses associated with each financial instrument are as follows:

	Impact on Profit (Loss)	
	2026	**2025**
Current debt	(317,998)	(288,432)
Convertible security	(297,442)	(453,593)

The Company had no off-balance sheet arrangements as at and for the three months ended March 31, 2026.

ADDITIONAL INFORMATION

Additional information relating to the Company, including its annual information form, is available on SEDAR+ at www.sedarplus.ca.

SHARE DATA

As at the date hereof, the Company has:

1. 656,408,945 common shares issued and outstanding;
2. 73,281,310 warrants outstanding which entitle the holders to purchase one common share at various prices between \$0.0609 and \$0.22568 and expiring at various dates between May 21, 2029 and April 30, 2031; and
3. stock options outstanding to purchase an aggregate of 26,400,000 common shares expiring between August 23, 2026 and June 20, 2028 and exercisable between \$0.045 and \$0.075 per common share.

All stock options have vested as at the date hereof.

INTERNAL CONTROLS OVER EXTERNAL FINANCIAL REPORTING

The control framework used to design and assess the effectiveness of the Company's internal controls over financial reporting is the *Internal Control - Integrated Framework* (COSO Framework) published by The Committee of Sponsoring Organizations of the Treadway Commission (COSO).

The Company assesses internal controls over financial reporting on an ongoing basis and, where determined appropriate, proactively implements enhancements to the design of controls required to support anticipated changes to and growth of the business. Due to operational, financial and administrative changes planned to occur as the Company transforms from an exploration company to a producer, changes will be required to the Company's internal controls over financial reporting in order to maintain reasonable assurance regarding the reliability of the Company's financial reporting and preparation of financial statements.

No material weaknesses in the Company's internal controls over financial reporting were identified during the three months ended March 31, 2026 and there have been no changes made to such internal controls that have materially affected, or are reasonably likely to materially affect, its internal controls over financial reporting.

The disclosure of scientific and technical information contained in this MD&A has been approved by Robin Goad, M.Sc., P.Geo., President and Chief Executive Officer of Fortune, who is a "Qualified Person" under National Instrument 43-101.

This document contains certain forward-looking information. This forward-looking information includes, among other things, statements regarding the anticipated development of the NICO Project, including the building or acquisition of a Hydromet Facility in western Canada, purchase of a brownfield site in Alberta's Industrial Heartland pursuant to the Option to Purchase Agreement and the expected results of the technical report updating the 2014 Feasibility Study. With respect to forward-looking information contained in this document, the Company has made assumptions, including assumptions regarding, among other things, the Company's ability to obtain the necessary financing to develop and operate the NICO Project and the related Hydromet Facility, the ability of the Company to obtain all necessary regulatory approvals for the construction and operation of the NICO Project and the related Hydromet Facility, and the timing of the updated Worley Feasibility Study and the results thereof. Some of the risks that could affect the Company's future results and could cause results to differ materially from those expressed in the Company's forward-looking information include: the risk that the Company may not be able to carry on operating or to develop, construct and operate the NICO Project, including the related hydrometallurgical refinery; uncertainties with respect to the receipt or timing of required permits and agreements for the development of the NICO Project, including the related Hydromet Facility; the risk that the updated Worley Feasibility Study may not be completed within the time frame anticipated and may not generate improved economics for the NICO Project to the extent anticipated; the risk that the operating and/or capital costs for any of the Company's projects may be materially higher than anticipated; the risk of decreases in the market prices of the metals to be produced by the Company's projects; loss of key personnel; discrepancies between actual and estimated mineral resources or between actual and *estimated metallurgical recoveries; the inherent risks involved in the exploration and development of mineral properties and in the mining industry in general; uncertainties associated with estimating mineral resources and, even if such resources prove accurate, the risk that such resources may not be converted into mineral reserves once economic conditions are applied; labour shortages; workplace accidents; the cost and timing of expansion activities; changes in applicable laws or regulations; competition for, among other things, capital and skilled personnel; unforeseen geological, technical, drilling and processing problems; compliance with and liabilities under environmental laws and regulations; changes to the Company's current business strategies and objectives; and other factors, many of which are beyond the Company's control. Readers are cautioned to not place undue reliance on forward-looking information because it is possible that predictions, forecasts, projections and other forms of forward-looking information will not be achieved by the Company. These forward-looking statements are made as of the date hereof and the Company assumes no responsibility to update them or revise them to reflect new events or circumstances, except as required by law.*